



WEST COAST DISTRICT  
MUNICIPALITY

Service  
Delivery  
Budget  
Implementation  
Plan  
for  
2014/15


Municipal Finance Management Act:

Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name HENRY F PRINS

MUNICIPAL MANAGER OF WEST COAST DISTRICT MUNICIPALITY

Signature 

Date 04/06/2014

*on behalf of  
B. Prins  
CB for 7 min  
2014/04/05*

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Harold Cleophas

MAYOR OF WEST COAST DISTRICT MUNICIPALITY

Signature 

Date 08/06/2014

Toplayer Service Delivery Budget Implementation Plan for 2014/15

Ref	Directorate	GFS Classification	Pre-determined Objective	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Administration & Community Services	Environmental protection	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Ensuring Environmental Integrity for the West Coast	Take quarterly samples and monitor the results of bacterial levels of potable water in towns, farms and communities within in the district	Number of samples taken and monitored on a quarterly basis	All	Director: Administration & Community Services	900	Inspection results and report	Accumulative	Number	300	75	75	75	75
2	Administration & Community Services	Environmental protection	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Ensuring Environmental Integrity for the West Coast	Take quarterly samples and monitor the results in terms of Foodstuffs, Cosmetics and Disinfectants Act	Number of samples taken and monitored on a quarterly basis	All	Director: Administration & Community Services	1080	Inspection results and report	Accumulative	Number	1080	270	270	270	270
3	Administration & Community Services	Environmental protection	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Ensuring Environmental Integrity for the West Coast	Take quarterly samples and monitor the results regarding bacterial levels in final sewerage effluent	Number of samples taken and monitored on a quarterly basis	All	Director: Administration & Community Services	220	Inspection results and report	Accumulative	Number	220	50	50	50	60
4	Administration & Community Services	Planning and development	Work with partners to promote economic growth and encourage business to invest in the West Coast Region	To pursue Economic Growth and facilitation of job opportunities	Create full time equivalent (FTE's) through expenditure with the EPWP job creation	Number of full time equivalent (FTE's) created	All	Director: Administration & Community Services	30	Employment letters	Accumulative	Number	30	0	0	0	30
5	Administration & Community Services	Public safety	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Promoting Social well-being of the community	95% of the approved capital budget for Fire Services spent ((Actual expenditure on capital for Fire Services/Total approved capital budget for Fire Services)x100)	((Actual expenditure on capital for Fire Services/Total approved capital budget for Fire Services)x100)	All	Director: Administration & Community Services	New KPI	Report from the financial system	Carry Over	Percentage	95	0	30	60	95
6	Administration & Community Services	Environmental protection	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Ensuring Environmental Integrity for the West Coast	Draft a climate change framework and submit to Council by end of June	Climate change framework submitted to Council by end of June	All	Director: Administration & Community Services	New KPI	Minutes of Council Meeting	Carry Over	Number	1	0	0	0	1
7	Administration & Community Services	Public safety	Promote, facilitate, co-ordinate interventions which monitor and improve the health, safety and environmental conditions in the WCDM	Promoting Social well-being of the community	Draft a Strategic Fire Plan for the entire area and submit to Council by end of March	Strategic Fire Plan submitted to Council by end of March	All	Director: Administration & Community Services	New KPI	Minutes of Council Meeting	Carry Over	Number	1	0	0	1	0
8	Financial Services	Budget and treasury office	Implement measures that ensure an efficient, effective, accountable and economically viable administration	Ensuring Good Governance and Financial Viability	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations	Debt to Revenue (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grants	All	Director: Financial Services	100%	Report from the financial system	Stand-Alone	Percentage	100	0	0	0	100
9	Financial Services	Budget and treasury office	Implement measures that ensure an efficient, effective, accountable and economically viable administration	Ensuring Good Governance and Financial Viability	Financial viability measured in terms of the outstanding service debts	(Total outstanding service debtors/ revenue received for services)	All	Director: Financial Services	5%	Report from the financial system	Reverse Stand-Alone	Percentage	5	0	0	0	5
10	Financial Services	Budget and treasury office	Implement measures that ensure an efficient, effective, accountable and economically viable administration	Ensuring Good Governance and Financial Viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	All	Director: Financial Services	80%	Report from the financial system	Stand-Alone	Percentage	80	0	0	0	80
11	Financial Services	Budget and treasury office	Implement measures that ensure an efficient, effective, accountable and economically viable administration	Providing essential Bulk services to the District	95% of capital conditional grants spent ((Actual amount spent of capital conditional grants/Total budget for capital conditional grants)x100)	(Actual amount spent of capital conditional grants/Total budget for capital conditional grants)x100	All	Director: Financial Services	95%	Report from the financial system	Carry Over	Percentage	95	0	0	0	95
12	Financial Services	Budget and treasury office	Implement measures that ensure an efficient, effective, accountable and economically viable administration	Ensuring Good Governance and Financial Viability	100% of operational conditional grants spent ((Actual amount spent of operational conditional grants/Total budget for operational conditional grants)x100)	(Actual amount spent of operational conditional grants/Total budget for operational conditional grants)x100	All	Director: Financial Services	100%	Report from the financial system	Carry Over	Percentage	100	0	0	0	100
13	Financial Services	Budget and treasury office	Ensure a clean, corruption free and well-managed administration; Implement measures that ensure an efficient, effective, accountable and economically viable administration	Providing essential Bulk services to the District	The percentage of the municipal capital budget actually spent on capital projects identified in terms of the IDP ((Actual amount spent on projects/Total amount budgeted for capital projects)x100)	((Actual amount spent on projects/Total amount budgeted for capital projects)x100)	All	Director: Financial Services	95%	Report from the financial system	Carry Over	Percentage	95	0	0	0	95
14	Technical Services	Road transport	Promote and facilitate financial investment, catalytic business projects, anchor capital projects and EPWP to drive business development, skills development and job creation in the district	To pursue Economic Growth and facilitation of job opportunities	Create temporary job opportunities through capital projects	Number of train days needed	All	Municipal Manager	1100	Temporary appointment contracts	Accumulative	Number	1100	0	900	100	100
15	Office of the Municipal Manager	Community and social services	Co-ordinate, support, build capacity for and monitor Social and Rural Development in the District	Promoting Social well-being of the community	Draft the annual consolidated implementation plan for social development interventions in the district and submit to council for approval by 30 September	Implementation plan drafted and submitted to council by 30 September	All	Municipal Manager	Annual plan	Minutes of the council meeting where plan was submitted for approval	Carry Over	Number	1	1	0	0	0
16	Office of the Municipal Manager	Corporate services	Improve the human capital resource pool internally	Ensuring Good Governance and Financial Viability	Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	Municipal Manager	0	Letter of appointment and Employment Equity Plan	Accumulative	Number	0	0	0	0	0
17	Office of the Municipal Manager	Corporate services	Improve the human capital resource pool internally	Ensuring Good Governance and Financial Viability	Limit the vacancy rate to less than 15% of budgeted posts ((Number of budgeted posts filled/Number of budgeted posts on the organization)x100)	((Number of budgeted posts filled/Number of budgeted posts on the organization)x100)	All	Municipal Manager	15%	CAPMAN system reports	Reverse Stand-Alone	Percentage	15	0	0	0	15
18	Office of the Municipal Manager	Executive and council	Ensure a clean, corruption free and well-managed administration	Ensuring Good Governance and Financial Viability	Compile the Risk based audit plan and submit to the Audit Committee for consideration by 30 June	RBAP submitted to Audit Committee by 30 June	All	Municipal Manager	1	Agenda and Minutes of the Audit committee	Carry Over	Number	1	0	0	0	1

Toplayer Service Delivery Budget Implementation Plan for 2014/15

Ref	Directorate	GFS Classification	Pre-determined Objective	STRATEGIC Objective	KPI	Unit of Measurement	Ward	Program Driver	Baseline	POE	KPI Calculation Type	KPI Target Type	Annual Target	Q1	Q2	Q3	Q4
19	Office of the Municipal Manager	Executive and council	Ensure a clean, corruption free and well-managed administration	Ensuring Good Governance and Financial Viability	Submit progress reports on the implementation of the RBAF to the Audit Committee	Number of progress reports submitted	All	Municipal Manager	4	Agenda and minutes for Audit committee meetings	Accumulative	Number	4	1	1	1	1
20	Office of the Municipal Manager	Executive and council	Ensure a clean, corruption free and well-managed administration	Ensuring Good Governance and Financial Viability	Co-ordinate the functioning of the audit committee	Number of meetings held	All	Municipal Manager	4	Agenda and minutes for Audit committee meetings	Accumulative	Number	4	1	1	1	1
21	Office of the Municipal Manager	Executive and council	Ensure a clean, corruption free and well-managed administration	Ensuring Good Governance and Financial Viability	Perform quarterly risk assessments per the Risk Implementation Plan	Number of risk assessments performed	All	Municipal Manager	4	Attendance registers/emails	Accumulative	Number	4	1	1	1	1
22	Office of the Municipal Manager	Executive and council	Provide shared inter-governmental support which builds capacity and improves service delivery	Ensuring Good Governance and Financial Viability	Facilitate the meeting of the District coordinating forum (Technical)	Number of meetings initiated	All	Municipal Manager	3	Notices of meetings	Accumulative	Number	4	1	1	1	1
23	Office of the Municipal Manager	Planning and development	Facilitate and develop an entrepreneurial culture in the district with specific interventions which support the growth and development of the tourist sector in the district	To pursue Economic Growth and facilitation of job opportunities	Host workshops to promote skills development and support the Tourism SMME business sector	Number of workshops hosted	All	Municipal Manager	New Performance Indicator for 2014/15	Attendance registers	Accumulative	Number	8	0	0	0	8
24	Office of the Municipal Manager	Corporate services	Improve the human capital resource pool internally	Ensuring Good Governance and Financial Viability	The percentage of the municipality's operational budget actually spent on implementing its workplace skills plan ((Actual amount spent on training/total operational budget)x100)	(Actual amount spent on training/total operational budget)x100	All	Municipal Manager	New Performance Indicator for 2014/15	Report from the financial system	Carry Over	Percentage	1	0	0	0	1
25	Technical Services	Road transport	The effective and efficient maintenance of roads throughout the district	Providing essential Bulk services to the District	Compile and submit the annual performance plan for the maintenance of provincial roads to the Provincial Government by 30 November	Annual Performance Plan submitted by 30 November	All	Director: Technical Services	1	E-mail confirming submission to Province	Carry Over	Number	1	0	1	0	0
26	Technical Services	Road transport	The effective and efficient maintenance of roads throughout the district	Providing essential Bulk services to the District	100% of the provincial roads conditional grant budget allocation spent ((Total expenditure divided by the total allocation received) x 100)	% of the budget spent	All	Director: Technical Services	100%	Actual budgets spent as per financial reports from the financial system	Carry Over	Percentage	100	25	50	75	100
27	Technical Services	Water	Implement, maintain and monitor an effective, efficient and cost effective bulk water system	Providing essential Bulk services to the District	Comply 100% with water quality parameters as per SANS 241 physical and micro parameters for West Coast Bulk Water Supply	% compliance with the water quality parameters	All	Director: Technical Services	100%	Microbiological 2014 Blue Drop Determinand List (Limits) Compliance obtained from the Department of Water Affairs	Stand-Alone	Percentage	100	100	100	100	100

Capital projects for the 2014/15 financial year

Ref	Sub-Directorate	GFS Classification	Project name	Funding source	Planned Start Date	Planned Completion Date	July 2014	August 2014	September 2014	October 2014	November 2014	December 2014	January 2015	February 2015	March 2015	April 2015	May 2015	June 2015	Total	2014/2015	2015/2016	2016/2017		
1	Financial Services	Director: Financial Services	Budget and treasury office	Computer Hardware	1	2014/07/01	2015/06/30	2500	2500	3000	3000	3500	5000	5000	4000	5500	8000	5000	3000	50000.00	50000		0	
2	Administration & Community Services	Director: Administration & Community Services	Corporate services	Office Equipment	1	2014/07/01	2015/06/30	850	850	1020	1020	1190	1700	1700	1360	1870	2720	1700	1020	17000.00	17000		0	
3	Administration & Community Services	Director: Administration & Community Services	Corporate services	Air Conditioners	1	2014/07/01	2015/06/30	2500	2500	3000	3000	3500	5000	5000	4000	5500	8000	5000	3000	50000.00	50000		0	
4	Administration & Community Services	Director: Administration & Community Services	Community and social services	Domestic and Hostel Furniture	1	2014/07/01	2015/06/30	5000	5000	6000	6000	7000	10000	10000	8000	11000	16000	10000	6000	100000.00	100000		0	
5	Administration & Community Services	Protection Services	Public safety	Fire Fighting Equipment	1	2014/07/01	2015/06/30	125000	125000	150000	150000	175000	250000	250000	200000	275000	400000	250000	150000	2500000.00	2500000		0	
6	Administration & Community Services	Protection Services	Public safety	Office Furniture	1	2014/07/01	2015/06/30	400	400	480	480	560	800	800	640	880	1280	800	480	8000.00	8000		0	
7	Administration & Community Services	Director: Administration & Community Services	Health	Other Assets	1	2014/07/01	2015/06/30	2500	2500	3000	3000	3500	5000	5000	4000	5500	8000	5000	3000	50000.00	50000		0	
8	Technical Services	Waterworks	Water	IP Pipeline	1	2014/07/01	2015/06/30	60000	60000	72000	72000	84000	120000	120000	96000	132000	192000	120000	72000	1200000.00	1200000	1200000	0	
9	Technical Services	Waterworks	Water	PVR System	1	2014/07/01	2015/06/30	55000	55000	66000	66000	77000	110000	110000	88000	121000	176000	110000	66000	1100000.00	1100000	150000	0	
10	Technical Services	Waterworks	Water	Swardland Pipeline	1	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	2600000	3000000	
11	Technical Services	Waterworks	Water	Desalination Plant	5	2014/07/01	2015/06/30	1500000	1500000	1800000	1800000	2100000	3000000	3000000	2400000	3300000	4800000	3000000	1800000	30000000.00	30000000	30000000	52000000	
12	Technical Services	Waterworks	Water	Voelklei WTW filter rehabilitation	1	2014/07/01	2015/06/30	25000	25000	30000	30000	35000	50000	50000	40000	55000	80000	50000	30000	500000.00	500000	1000000	3200000	
13	Technical Services	Waterworks	Water	Voelklei Pipeline	1	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	1000000	2000000	
14	Technical Services	Waterworks	Water	Rural Scheme - Rooi Karoo (wCDM)	1	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	450000	0	
15	Technical Services	Waterworks	Water	Rural Scheme - Waterford	1	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	1250000	0	
16	Technical Services	Waterworks	Water	Vergerbos Reservoir Storage (29Ml)	5	2014/07/01	2015/06/30	350000	350000	420000	420000	490000	700000	700000	560000	770000	1120000	700000	420000	7000000.00	7000000	24000000	13000000	
17	Technical Services	Waterworks	Water	Dalling Reservoir (51 Mm)	5	2014/07/01	2015/06/30	92500	92500	111000	111000	129500	185000	185000	148000	203500	296000	185000	111000	1850000.00	1850000	2000000	0	
18	Technical Services	Waterworks	Water	Desalination Reservoir P 1 & 2 (65 Ml)	5	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	6000000	17000000	
19	Technical Services	Waterworks	Water	Rural Scheme - Rooi Karoo Reservoir	5	2014/07/01	2015/06/30	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0	1500000	10000000	
20	Technical Services	Waterworks	Water	Air Conditioners	1	2014/07/01	2015/06/30	750	750	900	900	1050	1500	1500	1200	1650	2400	1500	900	15000.00	15000	15000	15000	
21	Technical Services	Waterworks	Water	Office Equipment	1	2014/07/01	2015/06/30	1400	1400	1680	1680	1960	2800	2800	2240	3080	4480	2800	1680	28000.00	28000	20000	20000	
22	Technical Services	Waterworks	Water	Flow Meters	1	2014/07/01	2015/06/30	12500	12500	15000	15000	17500	25000	25000	20000	27500	40000	25000	15000	250000.00	250000	350000	350000	
23	Technical Services	Waterworks	Water	Valves	1	2014/07/01	2015/06/30	75000	75000	90000	90000	105000	150000	150000	120000	165000	240000	150000	90000	1500000.00	1500000	1500000	1500000	
24	Technical Services	Waterworks	Water	Pipe replacement FA & FB	1	2014/07/01	2015/06/30	35000	35000	42000	42000	49000	70000	70000	56000	77000	112000	70000	42000	700000.00	700000	300000	300000	
25	Technical Services	Waterworks	Water	Pump and Motor replacement	1	2014/07/01	2015/06/30	10000	10000	12000	12000	14000	20000	20000	16000	22000	32000	20000	12000	200000.00	200000	200000	200000	
26	Technical Services	Waterworks	Water	Electric Equipment	1	2014/07/01	2015/06/30	2500	2500	3000	3000	3500	5000	5000	4000	5500	8000	5000	3000	50000.00	50000	150000	35000	
27	Technical Services	Waterworks	Water	Lab equipment	1	2014/07/01	2015/06/30	1250	1250	1500	1500	1750	2500	2500	2000	2750	4000	2500	1500	25000.00	25000	35000	35000	
28	Technical Services	Waterworks	Water	Computer Hardware	1	2014/07/01	2015/06/30	2500	2500	3000	3000	3500	5000	5000	4000	5500	8000	5000	3000	50000.00	50000	85000	50000	
29	Technical Services	Waterworks	Water	Motor Vehicles	1	2014/07/01	2015/06/30	37500	37500	45000	45000	52500	75000	75000	60000	82500	120000	75000	45000	750000.00	750000	500000	600000	
							<b>2 399 650</b>	<b>2 399 650</b>	<b>2 879 580</b>	<b>2 879 580</b>	<b>3 359 510</b>	<b>4 799 300</b>	<b>4 799 300</b>	<b>3 859 440</b>	<b>5 279 130</b>	<b>7 678 880</b>	<b>4 799 300</b>	<b>2 879 580</b>	<b>47 983 000</b>	<b>47 293 000</b>	<b>104 305 000</b>	<b>123 105 000</b>		

Monthly Cashflow for the 2014/15 financial year

Directorate	Sub-Directorate	Line Item	GFS Classification	July			August			September		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Municipal Manager	Governance and administration	Executive and council	136650	774400		136650	774400		163980	929280	
Financial Services	Director: Financial Services	Governance and administration	Budget and treasury office	3886400	739650	100	3886400	739650	100	4663680	887580	120
Administration & Community Services	Director: Administration & Community Services	Governance and administration	Corporate services	250	420850	5750	250	420850	5750	300	505020	6900
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Community and social services	152200	195500	5000	152200	195500	5000	182640	234600	6000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Sport and recreation									
Administration & Community Services	Protection Services	Community and public safety	Public safety	514900	1721150	125400	514900	1721150	125400	617880	2065380	150480
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Housing	88850	49250		88850	49250		106620	59100	
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Health	296950	827350	2500	296950	827350	2500	356340	992820	3000
Office of the Municipal Manager	Strategic Services	Economic and environmental services	Planning and development		160200			160200			192240	
Technical Services	Roads	Economic and environmental services	Road transport	3754700	3754700		3754700	3754700		4505640	4505640	
Administration & Community Services	Environmental Health	Economic and environmental services	Environmental protection									
Technical Services	Director: Technical Services	Trading services	Electricity									
Technical Services	Waterworks	Trading services	Water	6957800	5590600	2260900	6957800	5590600	2260900	8349360	6708720	2713080
Technical Services	Waterworks	Trading services	Waste water management									
Technical Services	Director: Technical Services	Trading services	Waste management									
Office of the Municipal Manager	Municipal Manager	Other	Other									
		<b>TOTAL</b>		<b>15788700</b>	<b>14233650</b>	<b>2399650</b>	<b>15788700</b>	<b>14233650</b>	<b>2399650</b>	<b>18946440</b>	<b>17080380</b>	<b>2879580</b>

Monthly Cashflow for the 2014/15 financial year

Directorate	Sub-Directorate	Line Item	GFS Classification	October			November			December		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Municipal Manager	Governance and administration	Executive and council	163980	929280		191310	1084160		273300	1548800	
Financial Services	Director: Financial Services	Governance and administration	Budget and treasury office	4663680	887580	120	5440960	1035510	140	7772800	1479300	200
Administration & Community Services	Director: Administration & Community Services	Governance and administration	Corporate services	300	505020	6900	350	589190	8050	500	841700	11500
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Community and social services	182640	234600	6000	213080	273700	7000	304400	391000	10000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Sport and recreation									
Administration & Community Services	Protection Services	Community and public safety	Public safety	617880	2065380	150480	720860	2409610	175560	1029800	3442300	250800
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Housing	106620	59100		124390	68950		177700	98500	
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Health	356340	992820	3000	415730	1158290	3500	593900	1654700	5000
Office of the Municipal Manager	Strategic Services	Economic and environmental services	Planning and development		192240			224280			320400	
Technical Services	Roads	Economic and environmental services	Road transport	4505640	4505640		5256580	5256580		7509400	7509400	
Administration & Community Services	Environmental Health	Economic and environmental services	Environmental protection									
Technical Services	Director: Technical Services	Trading services	Electricity									
Technical Services	Waterworks	Trading services	Water	8349360	6708720	2713080	9740920	7826840	3165260	13915600	11181200	4521800
Technical Services	Waterworks	Trading services	Waste water management									
Technical Services	Director: Technical Services	Trading services	Waste management									
Office of the Municipal Manager	Municipal Manager	Other	Other									
		<b>TOTAL</b>		<b>18946440</b>	<b>17080380</b>	<b>2879580</b>	<b>22104180</b>	<b>19927110</b>	<b>3359510</b>	<b>31577400</b>	<b>28467300</b>	<b>4799300</b>

Monthly Cashflow for the 2014/15 financial year

Directorate	Sub-Directorate	Line Item	GFS Classification	January			February			March		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Municipal Manager	Governance and administration	Executive and council	273300	1548800		218640	1239040		300630	1703680	
Financial Services	Director: Financial Services	Governance and administration	Budget and treasury office	7772800	1479300	200	6218240	1183440	160	8550080	1627230	220
Administration & Community Services	Director: Administration & Community Services	Governance and administration	Corporate services	500	841700	11500	400	673360	9200	550	925870	12650
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Community and social services	304400	391000	10000	243520	312800	8000	334840	430100	11000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Sport and recreation									
Administration & Community Services	Protection Services	Community and public safety	Public safety	1029800	3442300	250800	823840	2753840	200640	1132780	3786530	275880
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Housing	177700	98500		142160	78800		195470	108350	
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Health	593900	1654700	5000	475120	1323760	4000	653290	1820170	5500
Office of the Municipal Manager	Strategic Services	Economic and environmental services	Planning and development		320400			256320			352440	
Technical Services	Roads	Economic and environmental services	Road transport	7509400	7509400		6007520	6007520		8260340	8260340	
Administration & Community Services	Environmental Health	Economic and environmental services	Environmental protection									
Technical Services	Director: Technical Services	Trading services	Electricity									
Technical Services	Waterworks	Trading services	Water	13915600	11181200	4521800	11132480	8944960	3617440	15307160	12299320	4973980
Technical Services	Waterworks	Trading services	Waste water management									
Technical Services	Director: Technical Services	Trading services	Waste management									
Office of the Municipal Manager	Municipal Manager	Other	Other									
		<b>TOTAL</b>		<b>31577400</b>	<b>28467300</b>	<b>4799300</b>	<b>25261920</b>	<b>22773840</b>	<b>3839440</b>	<b>34735140</b>	<b>31314030</b>	<b>5279230</b>



Monthly Cashflow for the 2014/15 financial year

Directorate	Sub-Directorate	Line Item	GFS Classification	April			May			June		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Municipal Manager	Governance and administration	Executive and council	437280	2478080		273300	1548800		163480	929320	0
Financial Services	Director: Financial Services	Governance and administration	Budget and treasury office	12436480	2366880	320	7772800	1479300	200	4663680	887900	120
Administration & Community Services	Director: Administration & Community Services	Governance and administration	Corporate services	800	1346720	18400	500	841700	11500	700	504820	6900
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Community and social services	487040	625600	16000	304400	391000	10000	182840	234790	6000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Sport and recreation							0	0	0
Administration & Community Services	Protection Services	Community and public safety	Public safety	1647680	5507680	401280	1029800	3442300	250800	617880	2065020	150480
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Housing	284320	157600		177700	98500		106740	59120	0
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Health	950240	2647520	8000	593900	1654700	5000	356540	993020	3000
Office of the Municipal Manager	Strategic Services	Economic and environmental services	Planning and development		512640			320400		0	192300	0
Technical Services	Roads	Economic and environmental services	Road transport	12015040	12015040		7509400	7509400		4505640	4505640	0
Administration & Community Services	Environmental Health	Economic and environmental services	Environmental protection							0	0	0
Technical Services	Director: Technical Services	Trading services	Electricity							0	0	0
Technical Services	Waterworks	Trading services	Water	22264960	17889920	7234880	13915600	11181200	4521800	8349010	6708700	2713080
Technical Services	Waterworks	Trading services	Waste water management							0	0	0
Technical Services	Director: Technical Services	Trading services	Waste management							0	0	0
Office of the Municipal Manager	Municipal Manager	Other	Other							0	0	0
		<b>TOTAL</b>		<b>50523840</b>	<b>45547680</b>	<b>7678880</b>	<b>31577400</b>	<b>28467300</b>	<b>4799300</b>	<b>18946510</b>	<b>17080630</b>	<b>2879580</b>

Monthly Cashflow for the 2014/15 financial year

Directorate	Sub-Directorate	Line Item	GFS Classification	TOTAL		
				Revenue	Operational Exp.	Capital Exp.
Office of the Municipal Manager	Municipal Manager	Governance and administration	Executive and council	2732500	15488040	0
Financial Services	Director: Financial Services	Governance and administration	Budget and treasury office	77728000	14793320	2000
Administration & Community Services	Director: Administration & Community Services	Governance and administration	Corporate services	5400	8416800	115000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Community and social services	3044200	3910190	100000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Sport and recreation	0	0	0
Administration & Community Services	Protection Services	Community and public safety	Public safety	10298000	34422640	2508000
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Housing	1777120	985020	0
Administration & Community Services	Director: Administration & Community Services	Community and public safety	Health	5939200	16547200	50000
Office of the Municipal Manager	Strategic Services	Economic and environmental services	Planning and development	0	3204060	0
Technical Services	Roads	Economic and environmental services	Road transport	75094000	75094000	0
Administration & Community Services	Environmental Health	Economic and environmental services	Environmental protection	0	0	0
Technical Services	Director: Technical Services	Trading services	Electricity	0	0	0
Technical Services	Waterworks	Trading services	Water	139155650	111811980	45218000
Technical Services	Waterworks	Trading services	Waste water management	0	0	0
Technical Services	Director: Technical Services	Trading services	Waste management	0	0	0
Office of the Municipal Manager	Municipal Manager	Other	Other	0	0	0
		<b>TOTAL</b>		<b>315774070</b>	<b>284673250</b>	<b>47993000</b>

Revenue by Source for the 2014/15 financial year

Ref	Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
1	Property rates												0	0
2	Property rates - penalties & collection charges												0	0
3	Service charges - electricity revenue												0	0
4	Service charges - water revenue	5213950	5213950	6256740	6256740	7299530	10427900	10427900	8342320	11470690	16684640	10427900	6256490	104278750
5	Service charges - sanitation revenue												0	0
6	Service charges - refuse revenue												0	0
7	Service charges - other												0	0
8	Rental of facilities and equipment	152210	152210	182652	182652	213094	304420	304420	243536	334862	487072	304420	182652	3044200
9	Interest earned - external investments	412500	412500	495000	495000	577500	825000	825000	660000	907500	1320000	825000	495000	8250000
10	Interest earned - outstanding debtors	2670	2670	3204	3204	3738	5340	5340	4272	5874	8544	5340	3204	53400
11	Dividends received												0	0
12	Fines												0	0
13	Licences and permits	2960	2960	3552	3552	4144	5920	5920	4736	6512	9472	5920	3552	59200
14	Agency services	3754700	3754700	4505640	4505640	5256580	7509400	7509400	6007520	8260340	12015040	7509400	4505640	75094000
15	Transfers recognised - operational	27210666.67					27210666.67			27210666.67			0	81632000
16	Other revenue	493150	493150	591780	591780	690410	986300	986300	789040	1084930	1578080	986300	591300	9862520
17	Gains on disposal of PPE												0	0
18	Transfers recognised - capital	10000000					10000000			10000000			3500000	33500000
<b>X</b>	<b>TOTAL</b>	<b>R 47 242 807</b>	<b>R 10 032 140</b>	<b>R 12 038 568</b>	<b>R 12 038 568</b>	<b>R 14 044 996</b>	<b>R 57 274 947</b>	<b>R 20 064 280</b>	<b>R 16 051 424</b>	<b>R 59 281 375</b>	<b>R 32 102 848</b>	<b>R 20 064 280</b>	<b>R 15 537 838</b>	<b>R 315 774 070</b>